

ERM - Pilot or Design Phase Project

Build a sustainable, repeatable business process that delivers business value

The Challenge

Your organization either hasn't implemented a formal ERM process or your ERM initiative is stagnant and not providing real business value. The Board of Directors may be asking about how effective your ERM program is and other stakeholders may want more information about the ERM program or about what kind of formal process we use to manage enterprise wide risks.

Research is showing us that the majority of Fortune 1,000 firms will be moving quickly to design and implement a robust and effective ERM process in the next twelve months. Standard and Poor's has indicated that an ERM evaluation rating will be included in the corporate credit analysis for all industries by the end of 2008. Consequently, there is a new sense of urgency around installing a credible, functioning ERM program in your global organization.

The Solution

Strategic Risk Partners can design and implement an ERM pilot program within four to six months. We work with one of the business lines to create a short term ERM laboratory where we can practice, test and gain consensus on an ERM business process that fits your organization's culture and resources.

The pilot will establish champions, win over skeptics and build support so our senior executive management group understands the real value proposition for ERM. Your ERM pilot program will capture tangible business wins and reduce the learning curve for a subsequent Phase One enterprise roll out. This is where we establish practical value linkage to the existing goals and critical KPI's of the business lines. The ERM pilot also allows us to build the risk culture environment which is essential to ERM's sustaining success and integration with performance management.

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Strategic Risk Partners (SRP) is a global risk consulting firm that specializes in ERM/Operational Risk and Risk Technologies.

To learn more please visit us at: www.strategic-risk-partners.com

Here is what we deliver:

SRP will provide consulting project management for the requirements gathering, design, vetting and implementation of a Enterprise Risk Management (ERM) pilot program. The ERM pilot will set the stage for a corporate wide roll out of a global ERM program across the enterprise to all business lines and functional groups. A single business line or work group will be identified to partner with and spearhead this ERM pilot. The complete ERM pilot program should be completed in four to six months. Here is what SRP will deliver:

- ERM requirements document suitable for discussion and consensus building
- Risk assessments will be designed and distributed
- SRP will conduct executive and manager workshops to identify, measure, analyze and prioritize risks
- We will design an ERM framework that fits the culture of your organization
- The team will produce a Risk Appetite methodology for prioritized risks
- All risks will have mitigation plans and root cause analysis completed
- Market leading ERM software is included in the pilot as the database and communications work platform
- Results are linked into the Performance Management, Capital Management, Stakeholder and Operational goals of the business lines
- An ERM procedures guide and playbook is completed that includes a standard set of management reports suitable for Board of Directors
- ERM pilot outcomes will link to Standard and Poor ERM evaluation rating criteria